SCHEDULE 14A Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

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Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
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Exxon Mobil Corporation (Name of Registrant as Specified in Its Charter)

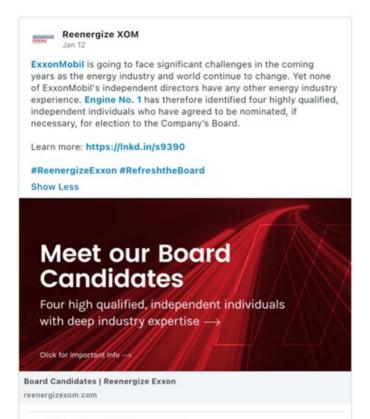
Engine No. 1 LLC Engine No. 1 LP Christopher James Charles Penner Gregory J. Goff Kaisa Hietala **Alexander Karsner Anders Runevad**

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ExxonMobil needs a more disciplined and forward-thinking approach to capital allocation strategy, including a long-term commitment to only funding projects that can break-even at much more conservative oil and gas prices. Upstream projects that do not easily exceed the Company's target returns when factoring in all costs (including SG&A) under probabilistically-weighted demand scenarios should be cancelled or rejected and this capital should be returned to investors or put to work strengthening ExxonMobil for the long-term. We also believe that a long-term commitment to cutting unproductive capex and tightening project return requirements for approval would likely increase free cash flow, strengthen the Company's balance sheet, and secure its ability to cover its dividend #ReenergizeExxonMobil https://reenergizexom.com/

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Addressing the fundamental issues @ExxonMobil won't be easy & require directors w/ relevant industry experience & skills. Yet 0 of \$XOM's directors have other energy industry experience. @EngineNo_1 has identified 4 highly qualified, individuals for election to Exxon's Board





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