# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

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Chec	k the ap	propriate box:	
	Prelin	ninary Proxy Statement	
	Confi	Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))	
	Defin	itive Proxy Statement	
	Defin	itive Additional Materials	
×	Solici	iting Material Pursuant to §240.14a-12	
		EXXON MOBIL CORPORATION (Name of Registrant as Specified In Its Charter)	
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 ${\it Exxon Mobil we bpages \ related \ to \ certain \ business \ topics.}$ 



# Fueling the world safely and responsibly

Access to every underpire human motifier, mobility, economic prospently and social progress. It to social extensive every expect of modern file. Durit the crusted of large failing of more than a century, Econological has evaluated from a regional marketer of liveraces to an advanced energy and diemoical innovators, and one of the burgest publicly traded companies in the world. An industry leader in although every expect of the energy and chemical manufacturing businesses, we operate bolities or market products in more of the world's countries, explore fair of and instaud gas on six continents, and research and develop execupements in technologies to help meet the dual draillenge of fairing global economies while addressing the risks of climate chance.

Worldwide, Econ/Mobil markets fuels and lubricants under four brands: Esso, Econ, Mobil and Econ/Mobil Chemical



Learn more about the products, services and projects within our **Upstream, Downstream** and **Chemical** businesses.



# Our guiding principles

Exam Mobil Corporation is committed to being the world's premier How we achieve strong results is as important as the results petroleum and chemical manufacturing company. To that end, we must continuously achieve superior financial and operating results while adhering to high ethical standards.

Who we're Article



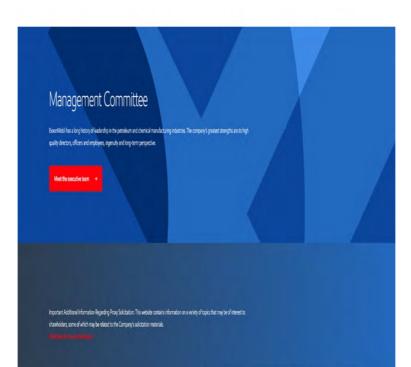
# Standards of business conduct

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# Our history

Over the past 135 years Excont/lobil has evolved from a regional



# Corporate governance

development of the communities where we operate.

ExxonMobil Board of Directors

Corporate governance guidelines and additional policies

Code of ethics

Corporate officers and affiliated companies



# Consumer and business products









Quality fuels Get an inside look at the innovation and technology behind our

Synergy" unleaded gasoline and diesel fuel products.



Gas cards and payment

Stay on the go with a range of convenient payment methods such as Save on gas, snacks and more with the personal credit cards, gas gift cards and the Speedgees-mobile Exxoon Mobil Rewards\*\* program. Join now and earn 34 (gall in points payment app on Spreny' gas and deed, and 24 in points part in the store.



Exxon Mobil Rewards+\*



Motor oil

Finding the right oil is just as important as finding the right fuel. Ready to fill up? More than 10,000 fueling stations await Learn how our advanced Mobil motor oils can optimize and protect nationwide. Use our Fuel Finder to your engine.



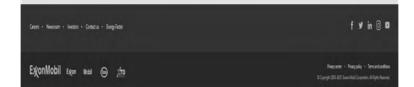
Our stations

nationwide. Use our Fuel Finder to fuels that not to locate a station near you or one along your way, expectations.



Service station customer-related inquiries

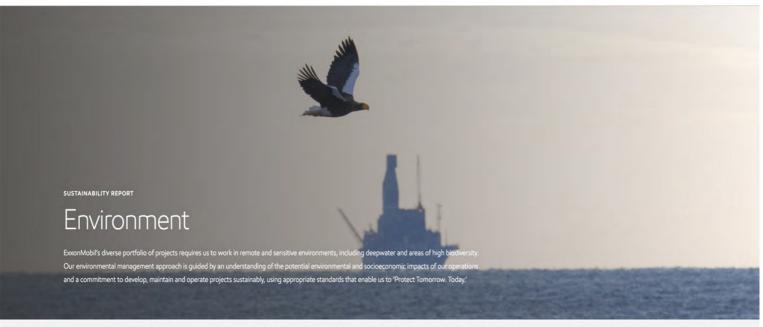
For decades, Esso, Exxon and Mobil have provided reliable and trusted fuels that not only meet, but exceed customer confidence and





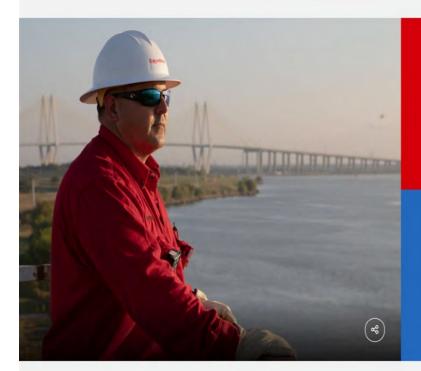
Operations Energy and innovation Sustainability Newsroom Investors About us





# Explore topics





# 65% decrease

>\$8 billion

# Learn more















# Governance

Good corporate governance creates a business environment conducive to long-term growth. ExxonMobil employs a variety of policies and processes to uphold high ethical standards and promote transparency. Our efforts are underpinned by a board of directors that provides strategic and independent oversight of our corporation's affairs.

Explore →



# Social

Around the world, ExxonMobil aims to be a preferred business partner, neighbor, employer and supplier. We maintain a corporate-wide commitment to safeguarding the health and security of our employees and the public, responsibly managing our social impacts, and upholding respect for human rights in our operations.

Explore →



# Sustainability Report Highlights

 $The \textit{Sustainability Report Highlights} \ summarizes \ Exxon Mobil's \ approach$ to managing our operations and describes our environmental, social and governance performance.

Read the Report highlights

Careers • Newsroom • Investors • Contact us • Energy Factor









ExonMobil Exon Mobil







# Projects in Texas and Louisiana

Capitalizing on new, abundant domestic energy supplies, ExxonMobil is strategically investing in refining and chemical-manufacturing projects in the U.S. Gulf Coast region. Our initiative, which began in 2013 and is expected to continue through at least 2022, covers more than a dozen major chemical, refining, lubricant and liquefied natural gas projects.

In addition to creating many high-skilled, high-paying jobs and expanded manufacturing capabilities, the initiative will dramatically increase ExxonMobil's export capacity. According to the American Chemistry Council, U.S. chemical exports are expected to increase on average 7 percent per year through 2023.



"These projects are export machines, generating products that high-growth nations need to support larger populations with higher standards of living. Those overseas markets are the motivation behind our investments. The supply is here; the demand is there. We want to keep connecting those dots."



# Creating jobs and driving economic development

employment opportunities and the multiplier effects of the company's investment

- Multi-billion Gulf investment to create tens of thousands of high-paying jobs
- Article Feb 5, 2019
- E CERAWeek keynote speech

4

# All articles about growing the Gulf

# ExxonMobil begins production on Beaumont high-performance polyethylene line

RVING, Texas – ExonMobil said today it started production on a new high-performance polyethylene line at its Beaumont, Texas polyethylene plant. The expansion increases plant production capacity by 65 percent or 650,000 tons per year, bringing site capacity to nearly 1.7 million tons per year

# New energy and big plans for Beaumont, Texas







# ExxonMobil announces \$2 billion Baytown chemical expansion project; releases study showing value of investments to U.S. economy

RVMS, Texas - ExcrMobil said today that it will proceed with a \$1 billion investment to expand its Beytown, Texas chemical plant, which will create approximatelly 2,000 jobs during construction and contribute to the approximate 15 percent return the company expects from its chemical investments.

Newsroom News - May 2, 2019

# \$2 billion for Baytown: Inside the investment

Baytown is making waves. ExactMobil plans to invest \$2 billion to expand its Baytown chemical complex in Texas. The new buildup, which is expected to create 2,000 new construction jobs, will help the plant keep up with the growing demand for the everyday products it helps make.





# Exxon Mobil, Qatar Petroleum to proceed with Golden Pass LNG export project

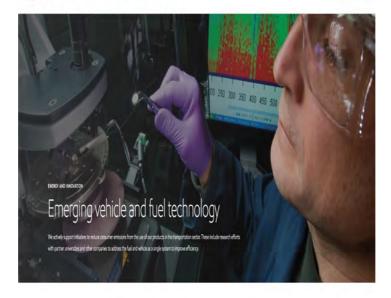
RNING, Texas — Excent/hobil and partner Catar Petroleum said today they have made a final investment decision to proceed with development of the Golden Pass LNG export project located in Sabine Pass, Texas.

Newstoom News - Feb. 5, 2019

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### Important Additional Information Regarding Proxy Solicitation

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# Fuel technologies and advanced motor oil innovation

ExactMobil is committed to developing and supplying quality fuels, which is why we have an entire active research

while still providing outstanding performance and protection. Our specially formulated synthetic motor oil products are tailored to improving engine function, whether it be for greater durability, better wear protection or numing a cleaner engine.



"For all the talk about energy sources it's easy to overlook what will likely make the single biggest contribution to meeting global energy needs in coming decades. It's energy efficiency – technologies and actions that enable us to do the same, or more, only with

# Helping cars travel longer distances with less fuel

must comply with stricter environmental requirements without sacrificing performance, ExxonNobil scientists are delivering solutions.



- E Learn more about our fuel products
- Exam more about our lubricant products



# All articles about emerging whicle and fuel technology

# The road to 2040: What's fueling transportation growth

Projections that the global middle class will increase by 1.7 billion people over the next two decades means a lot more energy will be needed in the years ahead to more planes, trains and automobiles.

Energing tech 
Breggi Factor + Feb. 27, 2020



# A new breed of racing, built on new technology

Fans soely see the fluids inside a race car, but they are the hidder workhorses for race day success. Same for the engineers developing those fluids and lubes. And, activating the dynamic science behind race car performance requires the very same deduction and precision found on the noctrack itself.

Energy Factor : Jan 9,2020



# The science behind driving longer on less

Drivers don't often think of the science behind getting more mileage out of their fuel tanks.

Energing tech 

Energy Flatter • Disc 16, 2019



# Nine things you might not know about lubricants

Chances are, you've heard of motor oil. But do you know why it's important? And what about grease? Or gear oil?

Those are Energy Fador - Nov. 19, 2019



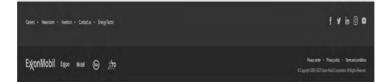
# How cars go fast, according to kids

As any child what they worst to do when they grow up, and chances ser being a race car driver will spop here lost. It's coustries, given the excitement and advantage can support that the provided of the coust the section of the coust of th



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### INVESTING IN NEW TECHNOLOGIES

# Meeting demand for increased energy supplies

Global demand for energy is projected to grow by about 25 percent through 2040. To expand supplies – while increasing efficiency and mitigating emissions – an integrated set of solutions will be required.

That is why Escothold is finding a bread portfolio of biodule research programs for new energy sources. Social Add it is boused on advanced biodule that do not compiler with food or water supplies. Exemple include plays, cost source, seathby pays can be sent the first months admit its invalid. Among many other benefits of such as of those which can be food admit in invalidations.

Research and development highlights +

# ~50%

lower life cycle greenhouse gas emissions will be produced by sigal biofue's as compared natural work and final

~\$250M

ExonMobil investment in biofuels research in the last decade



# Vite are degrating 1,500 gallons full yet accept your great proposably production digns—the times more full yet acception from sogar care or com

# Developing scalable biofuels

Examinable is working to identify the best pathways to make their groundsreaking technologies available to consumers, working with a number of top partners. Through these partnerships, Examinable is focused on the Endamental science and eighteering to ultimately we can produce advanced biofusic that are affordable, substitution and sociation.

Advanced binfuels and algae research targeting the technical capability to produce 10,000 barrels per day by 2025



### All articles about advanced biofuels

# ExxonMobil and Global Clean Energy Holdings sign agreement for renewable diesel

R/ING, Toos - Excentificial has signed an agreement with Global Clean Energy Hoblings to purchase 2.5 million barrels of nerowable dead per year for five years from a converted California ethiney starting in 2022.

Newston News - Alg 11,2020

# Planting the seed for renewable diesel

Exconflikál menniy amourced an agreement with alternative best developer Gridel Creat Evergy to purches renewaltie doest. The engine-ready foul will be partially derived from cameins, a plant that does not displace bod crops and could have the potential to exicat greenhouse gas emotions on the read- sale-wise.

Carbon capture - Energy Factor - Aug 11, 2020



# From farm leftovers to biofuel

Imagine turning agricultural leftones into low-emission biofuel. That is, taking plant parts like ineddile constalls and fueling our cars, trucks, boats and plants.

Advantitiolus Begiliator - Rei 13,200



# One-of-a-kind partners working on breakthrough innovations

No single company, organization or institution has all the answers when it comes to developing tomorrow's low-emission energy.

Reserviparties Begy Flatter • Oct. 25, 2019



# India: Innovating in one of the world's largest energy markets

Driven by expanding populations and improving Ising standards, India and China will account for about half of the world's energy demand in 2040.



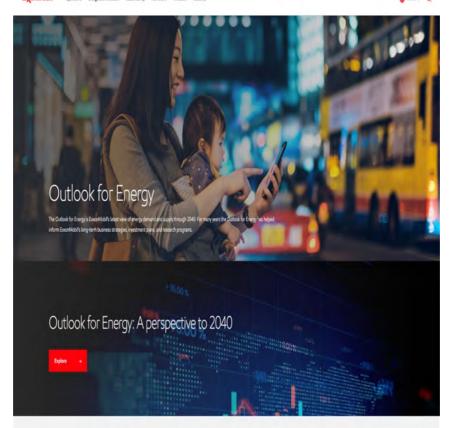


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# Global energy fundamentals

Energy is essential for human society's progress. Economic expansion and improving access to energy enable longer, more productive lives for the growing global population.

Learn more about progress and its relation to energy ->



# Energy demand: Three drivers

Policy. Technology. Consumer preferences. All three impact how the world uses energy. Each driver influences the other and changes over time, with variances by region and political climate.

View data through our studies and modeling →



# Energy supply

Energy - in all its forms - enables growth and prosperity. As economies grow, as technology advances, as consumes become more environmentally aware, and as policies adapt, global energy demand will evolve to meet changing needs.

Review the global energy supply mix ->



Emissions



Energy matters



Pursuing a 2°C pathway

n Many uncertainties exist concerning the future of energy demand and

living standards is coupled with the need to do so in ways that reduce propie in 2001, providing enough affordable energy to help improve impacts on the environment, including the risks of climate charge. This is global living standards is a significant challenge. We expect that societies the risks of climate charge. This is society's dual challenge and EconoModi takes it seriously.

\*\*Were the projections for COZ envisions +\*\*

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\*\*Total COZ envisions +\*\*

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# Download the reports

# 2019 Outlook for Energy: A perspective to 2040

The Outlook for Energy is ExxonMobil's view of energy demand and Data supply through 2040. We use the Outlook to help inform our longterm business strategies and investment plans.

± XLSX/010MB

# 2019 Outlook for Energy: data pages 2019 Outlook for Energy: glossary

Relevant data pertaining to 2019 Outlook for Energy report Glossary of terms for the 2019 Outlook for Energy report.

± PDF/0.10 MB

Outlook for Energy Report

± P0F/275 W8

# How we develop our Outlook

### Monitoring policy and technology trends

Throughout the process, we monitor changes in technology, such as cost decreases for solar panels, improvements in battery technology and advences in well completion technology for light oil. We also follow policy developments, such as adopted policies and ambitions formulated in content of the Paris Agreement, the European Union's recently adopted talipipe emissions regulations and China's 'blue sky' policies.

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### CCS DEVELOPMENT

# Reducing emissions with carbon capture

 ${\it CCS}$  is the process of capturing  ${\it CO}_2$  that would otherwise be released into the atmosphere from industrial activity, and injecting it into deep geologic formations for safe, secure and  $% \left( x\right) =\left( x\right) +\left( x$ permanent storage. The United Nations Intergovernmental Panel on Climate Change and the International Energy Agency agree that CCS is one of the most important low-carbon technologies required to achieve societal climate goals at the lowest cost, CCS is also one of the only technologies that could enable some industry sectors to decarbonize, including the refining, chemicals, cement and steel sectors.

ExonoMobil has more than 30 years of experience in CCS technology and was the first company to capture more than 120 million tonnes of CO<sub>2</sub>, which is equivalent to the emissions of more than 25 million cars for one year. The company has an equity share in about one-fifth of global CO<sub>2</sub> capture capacity and has captured approximately 40 percent of all the captured anthropogenic CO<sub>2</sub> in the world.

Exact/Mobil's newly announced Low Carbon Solutions business is advancing plans for more than 20 new carbon capture and storage opportunities around the world to enable large-

Infographic: A quick look at ExxonMobil's CCS leadership  $\rightarrow$ 

"With our demonstrated leadership in carbon capture and emissions reduction technologies, ExxonMobil is committed to meeting the demand for affordable energy while reducing emissions and managing the risks of climate change."





# 120M+

EXXONMOBIL'S ROLE

# Continuous innovation

In 2016, ExxonMobil announced a partnership with FuelCell Energy, Inc. to advance new technology that may substantially improve the efficiency, effectiveness and affordability of carbon capture. This novel technology uses carbonate fuel cells to concentrate carbon dioxide from large-scale industrial and power plants.

- | Cleaner power: reducing emissions with carbon capture and storage
- $\ensuremath{\mathbb{B}}$  Advanced carbonate fuel cell technology in carbon capture and storage

All articles about carbon capture and storage

# ExxonMobil Low Carbon Solutions to commercialize emission-reduction

business, ExocnMobil Low Carbon Solutions, will initially focus on carbon capture and storage, one of the critical technologies required to achieve net zero emissions and the climate goals outlined in the Paris Agreement.

Newsroom News - Feb. 1, 2021

# ${\sf ExxonMobil}\ {\sf expands}\ {\sf agreement}\ {\sf with}\ {\sf Global}\ {\sf Thermostat}, {\sf sees}\ {\sf promise}\ {\sf in}$ direct air capture technology

IRVING, Texas - ExonMobil and Global Thermostat have expanded their joint development agreement following 12 months of technical evaluation to  $determine the feasibility and potential scalability of Global Thermostat's technology that captures carbon dioxide (CO_2) directly from the air.\\$ 

Newsroom News - Sept. 21, 2020

# Scrub and remove: Capturing carbon straight out of the air

Global Thermostat and ExxonMcbil are extending their collaboration to continue researching pathways to scale the removal of CO<sub>2</sub> emissions from the

Cirbon capture 

Energy Factor + Sept. 21, 2020



# Carbon capture research travels the world

Exact Mobil is working with a leading expert in Genoa, Italy, to research how fuel cells could be used to efficiently capture carbon emissions.

Carbon capture | Energy Factor + Sept. 1, 2020



# Planting the seed for renewable diesel

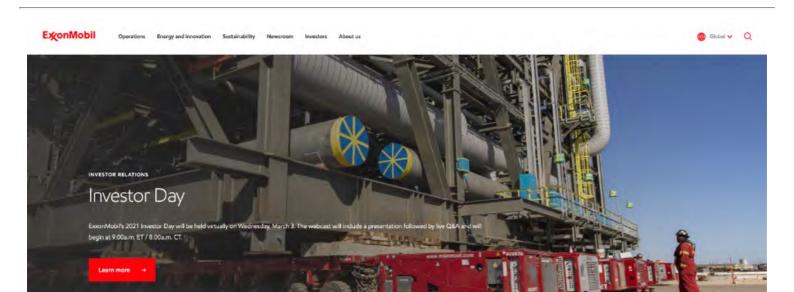
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Carbon capture | Brengy Factor - Aug 11, 2020



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Sustainability Report



Quarterly earnings



Energy & Carbon Summary





# Upcoming events

Quarterly earnings Feb. 2, 2021

March 3, 202

Investor contact information

Contact us

Exxon Mobil Corporation (XOM) \$52.02 \$1.50 (2.96%) 3.50pm ET - Feb. 16, 2021

portant Additional Information Regarding Proxy Solicitation

Exon Mobil Corporation Technology responsible Technology of the price yestimaters and seconded BLUE price your cut with the U.S. Securities and Exchange Commission (the "SEC") in convection with the solication of process for Exocribide's 2021 Annual Meeting, (the "Price y Statement"). Excentively it is described by society holding to otherwise a set forth in Example Commission. Annual Meeting Information regarding the names of Exocribidolis's directors and executive officers and their respective ribraries. The contribution of process for Exocribidolis's Read with the SEC on Decimal years. A 2003, Exocribidolis's Page y statement for the 2020 Annual Meeting of Statement of the 2020 Annual Meeting of Statement of the 2020 Annual Meeting of Statement and Exocribed International Commission of Page 2020, Exocribidolis's Farm 8.4 (field with the SEC on Pechany y 2021). The described in Colding of such performance in Exocribed Page 2020, Exocribidolis's Farm 8.4 (field with the SEC on Pechany y 2021). The exterior including of such performance in Exocribed Page 2021 Annual Meeting of Statements of Exocribed Page 2021. The exterior including of such performance in Exocribed Page 2021. The exterior including of such performance in Exocribed Page 2021. The exterior includes a such performance of Exocribed Page 2022. Annual Meeting of Statement of Exocribed Page 2022. The exterior in the 2020 The exterior in













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### Important Additional Information Regarding Proxy Solicitation

Exxon Mobil Corporation ("ExxonMobil") intends to file a proxy statement and associated BLUE proxy card with the U.S. Securities and Exchange Commission (the "SEC") in connection with the solicitation of proxies for ExxonMobil's 2021 Annual Meeting (the "Proxy Statement"). ExxonMobil, its directors and certain of its executive officers will be participants in the solicitation of proxies from shareholders in respect of the 2021 Annual Meeting. Information regarding the names of ExxonMobil's directors and executive officers and their respective interests in ExxonMobil by security holdings or otherwise is set forth in ExxonMobil's Annual Report on Form 10-K for the fiscal year ended December 31, 2019, filed with the SEC on February 26, 2020, ExxonMobil's proxy statement for the 2020 Annual Meeting of Shareholders, filed with the SEC on April 9, 2020, ExxonMobil's Form 8-K filed with the SEC on February 2, 2021. To the extent holdings of such participants in ExxonMobil's securities are not reported, or have changed since the amounts described, in the 2020 proxy statement, such changes have been reflected on Initial Statements of Beneficial Ownership on Form 3 or Statements of Change in Ownership on Form 4 filed with the SEC. Details concerning the nominees of ExxonMobil's Board of Directors for election at the 2021 Annual Meeting will be included in the Proxy Statement. BEFORE MAKING ANY VOTING DECISION, INVESTORS AND SHAREHOLDERS OF THE COMPANY'S DEFINITIVE PROXY STATEMENT AND ANY SUPPLEMENTS THERETO AND ACCOMPANYING BLUE PROXY CARD WHEN THEY BECOME AVAILABLE, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Investors and shareholders will be able to obtain a copy of the definitive Proxy Statement and other relevant documents filed by ExxonMobil free of charge from the SEC's website, <a href="https://www.wew.ec.gov">www.wew.ec.gov</a> ExxonMobil's shareholders will also be able to obtain, without charge, a copy of the definitive Proxy Statement and other relevant filed documents by directing a request by mail to E