

February 2, 2021

Via E-mail

Eleazer Klein, Esq.  
Schulte Roth & Zabel LLP  
919 Third Avenue  
New York, NY 10022

Re: Exxon Mobil Corporation  
Soliciting Materials filed February 1, 2021 pursuant to Rule  
14a-12  
Filed by Engine No. 1 LLC at al.  
File No. 001-02256

Dear Mr. Klein:

We have reviewed the above-captioned filing and have the following comment.

DFAN14A Filed February 1, 2021  
General

1. We note the inclusion of materials published by third parties in your soliciting materials in reliance on Rule 14a-12(c)(2), including direct quotes indicating the authors view that Engine No. 1 s campaign can or will succeed. Please refrain from using language forecasting the results of the solicitation. Alternatively, provide us with your analysis as to how Engine No. 1 s use of such statements in its soliciting materials is consistent with Rule 14a-9. Refer to Note d to Rule 14a-9.

\* \* \*

Please direct any questions to me at (202) 551-7951.

Sincerely,

/s/ Joshua Shainess

Joshua Shainess  
Special Counsel  
Office of Mergers

and Acquisitions