

SCHEDULE 14A  
Proxy Statement Pursuant to Section 14(a)  
of the Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- x Soliciting Material Under Rule 14a-12

## **Exxon Mobil Corporation**

(Name of Registrant as Specified in Its Charter)


**Engine No. 1 LLC**  
**Engine No. 1 LP**  
**Christopher James**  
**Charles Penner**  
**Gregory J. Goff**  
**Kaisa Hietala**  
**Alexander Karsner**  
**Anders Runevad**

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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- No fee required.
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  - 1) Title of each class of securities to which transaction applies:
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  - 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - 4) Proposed maximum aggregate value of transaction:
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- Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
  - 1) Amount Previously Paid:
  - 2) Form, Schedule or Registration Statement No.:
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From time to time, Engine No. 1 LLC may make the following posts to its social media channels on Twitter and LinkedIn:


 **Reenergize XOM**  
Jan 12

**ExxonMobil** is going to face significant challenges in the coming years as the energy industry and world continue to change. Yet none of ExxonMobil's independent directors have any other energy industry experience. **Engine No. 1** has therefore identified four highly qualified, independent individuals who have agreed to be nominated, if necessary, for election to the Company's Board.

Learn more: <https://lnkd.in/s9390>

[#ReenergizeExxon](#) [#RefreshtheBoard](#)

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Four high qualified, independent individuals with deep industry expertise →

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**Reenergize XOM**

Jan 14

ExxonMobil needs a more disciplined and forward-thinking approach to capital allocation strategy, including a long-term commitment to only funding projects that can break-even at much more conservative oil and gas prices. Upstream projects that do not easily exceed the Company's target returns when factoring in all costs (including SG&A) under probabilistically-weighted demand scenarios should be cancelled or rejected and this capital should be returned to investors or put to work strengthening ExxonMobil for the long-term. We also believe that a long-term commitment to cutting unproductive capex and tightening project return requirements for approval would likely increase free cash flow, strengthen the Company's balance sheet, and secure its ability to cover its dividend [#ReenergizeExxonMobil](#) <https://reenergizexom.com/>

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**"We have called for ExxonMobil to improve capital allocation discipline and explore opportunities to profitably diversify its business with the help of new directors who have the skills and experience to help do so."**

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EXXON//**

It's time to Reenergize Exxon.  
[reenergizexom.com](https://reenergizexom.com)

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Addressing the fundamental issues @ExxonMobil won't be easy & require directors w/ relevant industry experience & skills. Yet 0 of \$XOM's directors have other energy industry experience. @EngineNo\_1 has identified 4 highly qualified, individuals for election to Exxon's Board 📌



Meet our Board Candidates  
[reenergizexom.com](https://reenergizexom.com)



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.@ExxonMobil needs a more disciplined & forward-thinking approach to its capital allocation strategy, including a long-term commitment to only funding projects that can break-even at much more conservative #oil & #gas prices \$XOM reenergizexom.com

**"We have called for ExxonMobil to improve capital allocation discipline and explore opportunities to profitably diversify its business with the help of new directors who have the skills and experience to help do so."**

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See our plan to reenergize ExxonMobil

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@[exxonmobil](#)'s balance sheet, & secure its ability to cover its dividend

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